# GUIDE TO LEADERSHIP DEVELOPMENT PROGRAMS





WE DON'T JUST DEVELOP LEADERS.
WE CHANGE LIVES.

### Our Approach

At the Center for Creative Leadership (CCL)<sup>®</sup>, our human-centered, world-class leadership training prepares leaders to tackle real-world challenges.

As a nonprofit, we strive to make the world a better place through more effective leadership. Grounded in ongoing research and 50+ years of experience developing successful leaders, our transformational leadership experiences produce meaningful, real, and lasting impact. We address the specific challenges faced at each level of leadership — whether you're just starting out, leading from the middle, or running a global organization.

#### **DECADES OF EXPERIENCE**

We are an organization with a timeless mission and track record of success. Since 1970, we've pioneered the best practices in the leadership development industry and proven our ability to innovate in the face of change, remain resilient in a rapidly changing world, and forge a positive path forward for all.

#### INDUSTRY-LEADING RESEARCH

For nearly 6 decades, our team of leadership development experts has been conducting original scientific research advancing the field to develop the leaders of today and tomorrow. The result? One of the largest leadership research databases in the world and a rich body of evidence-based insights used to accelerate leadership performance.

### **WORLD-CLASS EXPERTISE**

As a top-ranked global provider of executive education and leadership training, we are consistently recognized by organizations such as Training Industry, the Brandon Hall Group, European Foundation for Management Development, and the Financial Times.

#### **GLOBAL PERSPECTIVE**

With campuses, faculty, staff, and coaches worldwide, we have the capability to design and deliver relevant solutions both globally and locally. Our diverse work with organizations of all sizes across every industry gives us a global perspective as we bring leadership development to 160 countries in over 50 languages.

160
COUNTRIES
where we've conducted
programs

50+
languages
available
for content
delivery

1,000,000+

alumni worldwide and counting

96%

of our participants say they're stronger leaders

of the Fortune 1000 have worked with us

**NEARLY** 

6 DECADES

pioneering the industry's best practices



## Your leaders don't just go through a leadership program. They go through a **transformation**.

Our open-enrollment programs are designed for everyone, from emerging leaders just learning the fundamentals to experienced leaders managing large teams or organizations. We provide the tools needed to succeed now and ongoing support for the future. What sets our programs apart?



### PERSONALIZED ATTENTION

High faculty-to-student ratios and interactive activities ensure ample individual focus.



### **ASSESSMENT FEEDBACK**

We pioneered use of 360 assessments, as others' observations provide opportunities to reflect on strengths and areas for growth.



### RIGOROUS RESEARCH

All course content is evidence-based, informed both by decades of pioneering work and by our newest research insights.



### **EXPERIENTIAL LEARNING**

Engaging, interactive activities offer opportunities to practice new behaviors and learn by doing.



### **PSYCHOLOGICAL SAFETY**

An intentionally structured, feedback-rich environment allows for candid sharing, learning from mistakes, and learning from others.



### **GOAL-SETTING**

Frequent opportunities to reflect help ensure creation of a plan for integrating and applying learnings into everyday life after the program.



### PEER LEARNING

Interactions with others create opportunities to discuss shared challenges and complementary strengths.



### **CREDENTIALS**

Alumni of our leadership programs can get CEUs, HRCI credits, and/or digital badges.



### **HOLISTIC APPROACH**

Programs emphasize the importance of personally meaningful values and wholeperson wellbeing (family, career, self, and community).



### **SKILLSETS & MINDSETS**

Experiences intentionally grow leadership capacity and foster the skills, perspectives, identities, and attitudes leaders need to thrive.



Our exclusive alumni community provides access to continuing support, development, and learning opportunities. Membership is included in the tuition price — because we're with you for your entire leadership journey.



### Explore Programs by Leader Level

This leadership development program guide is an at-a-glance overview of our flexible suite of openenrollment programs that target the specific challenges faced by 5 levels of leaders:

#### **CHALLENGES FACED & COMPETENCIES NEEDED** WORKING WITHIN A LEADER LEVEL PERSONAL GROWTH PEOPLE & TASK DEMANDS LARGER SYSTEM · Cultivate self-awareness, · Limited influence · Support for change **LEADING SELF** Workforce constraints learning agility, influence, · Strategic alignment and communication skills. Individual Contributors, RECOMMENDED PROGRAM: First-Time Managers, and Emerging Leaders Lead 4 Success® (The Fundamentals of Leadership) · Encourage mindset shifts · Deficient operational · First time managing people **LEADING OTHERS** needed to effectively lead New to positional authority processes Change and instability Peers as team members Frontline & Elevate the importance of Limited influence New Managers, delegating. Team performance First-Level Leaders · Employee engagement Competing priorities **RECOMMENDED PROGRAMS:** Frontline Leader Impact Maximizing Your Leadership Potential · Cross-functional influence · Reveal interpersonal blind New or ambiguous responsibilities **LEADING MANAGERS** spots and opportunities for Accountability for others' work Adverse work environments growth when collaborating Competing people and project · Challenging business Mid-Level Managers & with others. priorities context **Experienced Leaders** Cultivate mindset shifts Developmental gaps: theirs and needed for complex and others strategic problem solving. Staffing issues **RECOMMENDED PROGRAM:** The Leadership Development Program (LDP)® Reveal interpersonal · Transition into a new role · Process improvement across **LEADING THE** blind spots and increase · Talent pipeline issues **FUNCTION** self-awareness needed Tense and complex situations to navigate complex Problems with upper Senior Leaders challenges. management of Organizational Learn tools and best Limited market/sales growth **Functions or Divisions** practices for strategic Changing internal/external environment thinking. Resource constraints and financial instability **RECOMMENDED PROGRAM:** Leading for Organizational Impact **LEADING THE** Dynamic business Maximize core leadership Strategic responsibilities **ORGANIZATION** skills needed to clarify Lack of cooperation environment



Organizational readiness

amid uncertainty

Organizational talent issues

Leadership at the Peak

**RECOMMENDED PROGRAM:** 

**Executives Leading** 

the Enterprise

organizational vision.

### Explore Programs by Format











Our leadership development programs focus on the skills and mindsets necessary for success at each level of leadership.

We create an environment that allows participants to have real, human connections — enabling action and change on a truly personal level. We leverage our proven content, innovative instructional design, and world-class facilitators to create long-lasting impact and meaningful positive change.

Explore our programs for developing leaders at every step of the journey.

CORE DEVELOPMENT PROGRAMS									
COURSE	DELIVERY METHOD	WHO SHOULD ATTEND	DESCRIPTION	TRAINER/ PARTICIPANT RATIO	LENGTH OF PROGRAM	LOCATIONS & PRICING			
LEAD 4 SUCCESS® ccl.org/I4s	Live Online & Licensable	Individual contributors, first-time managers, or emerging leaders without direct reports	4 fundamental skills (self- awareness, learning agility, influence, and communication) that leaders at any level need to master for success	1:12	16 hours over 4 half days	Online			
FRONTLINE LEADER IMPACT ccl.org/fli	Moderated Online	Frontline managers & first-level leaders of people and projects	6 key competencies that are essential for all frontline managers to master	1:24	18 hours self-paced over 6 weeks	Online			
MAXIMIZING YOUR LEADERSHIP POTENTIAL ccl.org/mlp	Live Online Or In Person	Frontline managers & first-level leaders of people and projects	Increases managerial effectiveness through practice leveraging the 4 essential roles of leadership: player, manager, coach, and leader — and by learning to understand self and others Includes 360 assessment, with executive coaching	1:12	Online: 20 hours over 5 half days In Person: 3 full days	Online Americas APAC EMEA			



COURSE	DELIVERY METHOD	WHO SHOULD ATTEND	DESCRIPTION	TRAINER/ PARTICIPANT RATIO	LENGTH OF PROGRAM	LOCATIONS & PRICING
Leadership Development Program (LDP)® ccl.org/ldp	Live Online Or In Person	Experienced leaders who lead other managers or senior professional staff	Strengthens ability to manage complexity, balance competing priorities, and collaborate — up, down, and across the organization — to drive tangible results  Includes 360 assessment, with executive coaching	1:12	5 days	Online Americas APAC EMEA
Leading for Organizational Impact: The Looking Glass® Experience ccl.org/loi	In Person	Senior leaders of organizational functions or divisions	Enhances your ability to lead while balancing tactical concerns with strategic priorities to improve decision- making Includes 360 assessment, with executive coaching	1:8	5 days	Americas APAC EMEA
Leadership at the Peak ccl.org/lap	In Person	Top executives leading the enterprise	Maximizes personal leadership power to develop clear action plans for organizational challenges, clarify organizational vision, and improve external influence skills with boards, shareholders, partners, and critical stakeholders  Includes 360 assessment, with	1:7	5 days	Americas APAC EMEA
			executive coaching			

LEADING SELF LEADING OTHERS LEADING MANAGERS LEADING THE FUNCTION LEADING THE ORGANIZATION



SPECIALIZED PROGRAMS give leaders an immersion into specific leadership topics. These highly focused experiences help leaders apply what they learn to their current situations — and to their future goals.

#### **SPECIALIZED PROGRAMS** LOCATIONS & LENGTH OF **DELIVERY WHO SHOULD** TRAINER/ COURSE DESCRIPTION METHOD ATTEND PARTICIPANT RATIO PROGRAM PRICING Better 8 hours Live Online Everyone at Creates a common mindset, Online 1:24 Conversations & Licensable every level of an skillset, and language and equips over Every Day™ organization leaders with the tools to break 2 days ccl.org/bce down communication barriers and bring business strategy to life Rolling Assessment Moderated 10 hours Online HR managers, Prepares you to design, enrollment Certification Online executive implement, and facilitate self-paced coaches, and feedback using CCL's over 90 days ccl.org/acc consultants 360-degree assessments and includes lifetime access to an online resource library

LEADING SELF 🔪 LEADING OTHERS 🔝 LEADING MANAGERS 🦱 LEADING THE FUNCTION 🔪 LEADING THE ORGANIZATION

### What Our Clients Are Saying

At CCL, we measure success by lives touched and impact made. That's why the organizations we work with and the leaders we empower consistently tell us the same thing: their experience with us isn't just a game-changer, it's a life-changer.



### Insights & Impact

98%

of participants are satisfied with their program experience

of participants report they are still fully committed to achieving their goals 8 weeks after their program experience

97%

of participants said the content they learned was relevant to the challenges they face

### But don't just take our word for it take theirs.



"This program has provided me a wider perspective on leadership. It has also changed my view on the role of a leader and has provided me the necessary practical tools to use immediately at the workplace."

- Zhiquan Yeo,

Acting Group Manager, Science and Engineering Institutes, Maximizing Your Leadership Potential participant

"This is by far the most effective, insightful, and engaging program you will ever attend if you're looking to improve your leadership skills."

- James Moniak, Senior Account Manager, Moonlighting Solutions, Lead 4 Success® participant

"The program approach helped me retain the information and see tangible ways to take it back to my organization. I also saw immediate growth!"

Lindsay Gattis,

Regional Marketing Director, Redgate Software Leading for Organizational Impact participant

"The process provides a holistic view of you as a leader. Leadership at the Peak brings together all aspects of your life in a way that no other program does. CCL has figured out way to help you create more lasting change."

- Archana Gilravi,

Senior Vice President, Lean In Programs & Partnerships, Sandberg Goldberg Bernthal Family Foundation Leadership at the Peak participant

"LDP will change your life if you let it. The program removes you from the day-to-day work environment and creates a unique learning culture I've never experienced before. I highly recommend this investment in yourself."

- Sunshine Weihert,

VP of Support Services, FAST Credit Union Leadership Development Program (LDP)® participant



### CONTACT US TODAY OR VISIT

## ccl.org/programs

TO LEARN MORE.





### **CCL** Locations

#### **AMERICAS**

+1 336 545 2810

ccl.org

### **EUROPE, MIDDLE EAST, AFRICA**

+32 (0) 2 679 09 10 ccl.org/emea

### **ASIA PACIFIC**

+65 6854 6000 ccl.org/apac

### **GREATER CHINA**

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The Center for Creative Leadership (CCL)<sup>®</sup> is a top-ranked, global, nonprofit provider of leadership development. Over the past 50 years, we've worked with organizations of all sizes from around the world, including more than 2/3 of the Fortune 1000. Our cutting-edge solutions are steeped in extensive research and our work with hundreds of thousands of leaders at all levels.